

Shadow Health and Wellbeing Board Minutes of the meeting held on 4 July 2012

Present

Councillor R Leese	Leader Of The Council – In The Chair
Liz Bruce	Strategic Director for Adults, Health and Wellbeing
Mike Deegan	Chief Executive, Central Manchester Foundation Trust
Dr Michael Eeckelaers	Chair, Central Manchester Clinical Commissioning Group
Councillor G Evans	Executive Member for Adults Services
John Harrop	Manchester Mental Health and Social Care Trust (for Jackie Daniel)
Julian Hartley	Chief Executive, University Hospitals of South Manchester Foundation Trust.
Mike Livingstone	Strategic Director for Children's Services
David Regan	Director of Public Health
Ian Rush	Chair of the Manchester Safeguarding Adults Board and the Manchester Safeguarding Children's Board
John Scampion	Managing Director, NHS Manchester
Claudette Webster	South Manchester Clinical Commissioning Group (for Bill Tamkin)
Dr Mark Whitaker	Vice Chair, South Manchester Clinical Commissioning Group
Dr Martin Whiting	North Manchester Clinical Commissioning Group
Mike Wild	Director of Macc
Tom Wilders	Pennine Acute Trust (for John Saxby)

Invited Guest

John Wilderspin	National Transition Director for the implementation of health and wellbeing boards
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Apologies

Jackie Daniel	Chief Executive, Manchester Mental Health and Social Care Trust
John Saxby	Chief Executive, Pennine Acute Trust
Dr Bill Tamkin	Chair, South Manchester Clinical Commissioning Group

SWHB/12/18 Minutes

Decision

To agree the minutes of the meeting on 23 May 2012 as a correct record. There were no matters arising from those minutes.

SHWB/12/19 A National Perspective on the Development of Health and Wellbeing Boards

John Wilderspin of the Department of Health gave the Board his perspective on the development of Health and Wellbeing Boards nationally. He explained in broad terms

the progress that had been made to ensure that the 152 Boards would be in place by April 2013. He commented on the important lead work on community budgets being done in Manchester.

On the challenges shadow boards had been facing, he explained three general findings from the national overview work:

- boards did not lack for knowledge on what can work, but it was not always easy for boards to apply that knowledge;
- to be successful a strong collective sense of purpose is essential; and
- strong relationships between the board members are essential to success.

He also commented on the progress being made with the formation of HealthWatch nationally and locally. Questions from Board members ranged over experiences elsewhere of provider bodies being members of boards and views on the role that the voluntary sector was taking in other boards.

Decision

To express thanks to John Wilderspin for joining the meeting.

SHWB/12/20 Health and Wellbeing Board Interface with Executive Health and Wellbeing Group

The Board considered a report on the development of the Executive Health and Wellbeing Group to support its work. The role of this group was to support system reform across the NHS and Council; it would ensure that sufficient information was collated to aid the Board's consideration of such business.

The proposed objectives for the Group were:

- to link the expressed priorities of the Board with the system reform agenda at a Manchester and City Region level;
- to support the Board's business by facilitating joint strategic thinking in pursuit of the Board's aims;
- to further strengthen and maintain relationships amongst key partner organisations;
- to explore and develop new ways of shared working to support the work of the Board through key policy areas such as Safe and Sustainable, Community Budgets and the New City Deal; and
- to provide advice and support to the Board in its decision making role on joint strategy and joint commissioning across the City, and to act as the executive to ensure the implementation of the Board's decisions across the partner organisations.

Membership was to be drawn from the Council's SMT and from NHS organisations, with the Chief Executive of the Council as the Chair. The Group was to meet between meetings of the Board.

Decision

To approve the establishment of the Executive Health and Wellbeing Group as set out in the report.

SHWB/12/21 Proposal for External Study into the Future of Health and Social Care System in Manchester

A report submitted by the Council's Chief Executive proposed that the Board task the Executive Health and Wellbeing Group with commissioning an external assessment to describe what the outcome of moving more health provision into the community in Manchester will look like in practice. This would consider the impacts in different areas of the city of integration of health and social care alongside the reconfiguration of acute services.

The proposed study was to engage all partners represented on the Health and Wellbeing Board. It was also to engage those leading the programmes to integrate health and social care in each of the three Clinical Commissioning Group (CCG) areas, and in NHS Greater Manchester, in respect of the Safe and Sustainable programme. The proposed scope of the study would be:

- (a) to describe what integrated services in the community should look like in practice and the approach to integrated commissioning;
- (b) to consider the likely combined impact of moving more health care into the community and the Safe and Sustainable programme; and
- (c) to describe the collective impact of these change programmes on acute services in Manchester, the commissioning role of CCGs, integrated commissioning and the future of social care services.

It was envisaged that the final report would be produced by October 2012 so that it was of use when considering the outcomes of the Community Budget pilot. It was also expected to provide an input to the Safe and Sustainable programme and the Board's work on collaboration within Manchester.

The Board welcomed the proposal, noting the relative timescale for this piece of work and the Safe and Sustainable programme and how this would inform rather than pre-empt the work on Safe and Sustainable.

Decision

To welcome the proposed study.

SHWB/12/22 Integration of Health and Social Care in Manchester

Liz Bruce, the Council's Strategic Director for Adults, Health and Wellbeing, submitted a report that provided an update on the work of the Health and Social Care Theme of the Greater Manchester Community Budgets programme. Appended to the report was the "Greater Manchester Health and Social Care Theme Update - Full Report (May 2012)". This explained how that particular theme of the GM Community Budgets Programme had commenced in early March 2012 and was intended to

conclude in October 2012. It was then expected to report on the progress made on the implementation of new delivery models to bring about public sector cost reduction and quality improvement by targeted preventative interventions rather than the provision of reactive services. It explained that that a number of exemplar projects were being used within this theme and that work was underway to develop a Joint Outcomes Framework for partners.

The report also provided a progress report on local work on integration across the Manchester Health and Social Care economy, including specific detailed examples of effective integration.

Those involved in the successful exemplary projects were commended by the Board. It was felt that the examples of successful integration served to demonstrate the need for significant change in the delivery of health and social care, showing the need to reduce demands on hospitals and invest in community-based provision. It was recognised that there will be challenges in scaling-up these trial projects so that the benefits can be applied across Manchester and Greater Manchester. As an example of this, the Board discussed how the benefits arising from the urgent care block contract in Central Manchester could be applied across all the sub-region.

It was felt that GPs have an important role to play in helping to establish the system-changes that will make the biggest difference to their patients, and that the patient-voice mechanisms will need to continue to be developed as part of this work.

An event was being arranged for 18 September to allow these exemplars to be put to a wider range of health practitioners and stakeholder groups.

Decision

To welcome the report and to commend the good work that has been done in the trial projects.

SHWB/12/23 Early Years and New Delivery Models

Mike Livingston, the Strategic Director for Children's Services presented to the Board the new delivery model for early years provision. In this he explained how assertive outreach is at the heart of the new approach, to target early interventions in a coordinated way that will reduce demand for high-cost services. This was going to improve outcomes for young people whilst also returning financial benefits across the many public sector agencies and partners that contribute to the delivery model.

The development of this evidence-based targeted approach was welcomed by the Board. The importance of having an integrated whole-family approach to early years service delivery was recognised, for example, to allow for the significant influence that family worklessness and economic activity has to the outcomes for young people in that family.

Decision

To note the report and the intention for a further report to be presented to the next meeting of the Board.

SHWB/12/24 Health and Wellbeing Strategy

A report by the Director of Public Health proposed how the Board would develop an initial draft of the Joint Health and Wellbeing Strategy by October 2012. This would enable the draft strategy to inform 2013/14 commissioning plans.

Decision

To approve the proposed process for developing the Joint Health and Wellbeing Strategy through the Driver Group.

SHWB/12/25 HealthWatch Update

A report was submitted to provide an update on the development of HealthWatch in Manchester through a Task and Finish group and collaborative partnership working. The report also explained the plans for public consultation that will run until September 2012. Following that it was envisaged that tenders would be invited in November 2012 with a contract being awarded in December.

Decisions

1. To note the report.
2. To request that a report on the outcomes of the public consultation be brought to a future meeting of the Board.

SHWB/12/26 Next Meeting

Decision

The date of the next meeting is Wednesday 19 September 2012 at 10am, in Committee Room 11 in Manchester Town Hall.